Syllabus UGC NET in Management

Code 17 subject

After a period of more than 10 years, the UGC has changed syllabus of Management subject for NET exam, w.e.f June 2019 exam. The notification of change of syllabus for Code 17 subject was published on 6th Jan 2019. There has been no change in the syllabus after Jan 2019. There are 100 questions in Paper 2 (each of 2 marks). The syllabus of UGC NET in Management subject is sub-divided into following 10 units.

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Unit 1: Business Management and Managerial Economics

- Management Concept, Process, Theories and Approaches, Management Roles and Skills
- Functions Planning, Organizing, Staffing, Coordinating and Controlling.
- Communication Types, Process and Barriers.
- Decision Making Concept, Process, Techniques and Tools
- Organisation Structure and Design Types, Authority, Responsibility, Centralisation, Decentralisation and Span of Control
- Managerial Economics Concept & Importance
- Demand analysis Utility Analysis, Indifference Curve, Elasticity & Forecasting
- Market Structures Market Classification & Price Determination
- National Income Concept, Types and Measurement
- Inflation Concept, Types and Measurement
- Business Ethics & CSR
- Ethical Issues & Dilemma
- Corporate Governance
- Value Based Organisation

Unit 2: Organizational Behaviour

- Organisational Behaviour Significance & Theories
- Individual Behaviour Personality, Perception, Values, Attitude, Learning and Motivation
- Group Behaviour Team Building, Leadership, Group Dynamics
- Interpersonal Behaviour & Transactional Analysis
- Organizational Culture & Climate
- Work Force Diversity & Cross Culture Organisational Behaviour
- Emotions and Stress Management
- Organisational Justice and Whistle Blowing
- Human Resource Management Concept, Perspectives, Influences and Recent Trends
- Human Resource Planning, Recruitment and Selection, Induction, Training and Development
- Job Analysis, Job Evaluation and Compensation Management

Unit 3: Human Resource Management

- Strategic Role of Human Resource Management
- Competency Mapping & Balanced Scoreboard
- Career Planning and Development
- Performance Management and Appraisal
- Organization Development, Change & OD Interventions
- Talent Management & Skill Development
- Employee Engagement & Work Life Balance
- Industrial Relations: Disputes & Grievance Management, Labour Welfare and Social Security
- Trade Union & Collective Bargaining
- International Human Resource Management HR Challenge of International Business
- Green HRM

Unit 4: Managerial Accounting

- Accounting Principles and Standards, Preparation of Financial Statements
- Financial Statement Analysis Ratio Analysis, Funds Flow and Cash Flow Analysis, DuPont Analysis
- Preparation of Cost Sheet, Marginal Costing, Cost Volume Profit Analysis
- Standard Costing & Variance Analysis
- Financial Management, Concept & Functions
- Capital Structure Theories, Cost of Capital, Sources and Finance
- Budgeting and Budgetary Control, Types and Process, Zero base Budgeting
- Leverages Operating, Financial and Combined Leverages, EBIT–EPS Analysis, Financial Breakeven Point & Indifference Level.

Unit 5: Financial Management

- Value & Returns Time Preference for Money, Valuation of Bonds and Shares, Risk and Returns;
- Capital Budgeting Nature of Investment, Evaluation, Comparison of Methods;
- Risk and Uncertainly Analysis
- Dividend Theories and Determination
- Mergers and Acquisition Corporate Restructuring, Value Creation, Merger Negotiations, Leveraged Buyouts, Takeover
- Portfolio Management CAPM, APT
- Derivatives Options, Option Payoffs, Option Pricing, Forward Contracts & Future Contracts
- Working Capital Management Determinants, Cash, Inventory, Receivables and Payables Management, Factoring
- International Financial Management, Foreign exchange market

Unit 6: Strategic Management

- Strategic Management Concept, Process, Decision & Types
- Strategic Analysis External Analysis, PEST, Porter's Approach to industry analysis, Internal Analysis Resource Based Approach, Value Chain Analysis
- Strategy Formulation SWOT Analysis, Corporate Strategy Growth, Stability, Retrenchment, Integration and Diversification, Business Portfolio Analysis BCG, GE Business Model, Ansoff's Product Market Growth Matrix
- Strategy Implementation Challenges of Change, Developing Programs
- Mckinsey 7s Framework

- Marketing Concept, Orientation, Trends and Tasks, Customer Value and Satisfaction
- Market Segmentation, Positioning and Targeting
- Product and Pricing Decision Product Mix, Product Life Cycle, New Product development,
 Pricing Types and Strategies
- Place and promotion decision Marketing channels and value networks, VMS,
- IMC, Advertising and Sales promotion

Unit 7: Marketing Management

- Consumer and Industrial Buying Behaviour: Theories and Models of Consumer Behaviour
- Brand Management Role of Brands, Brand Equity, Equity Models, Developing a Branding Strategy; Brand Name Decisions, Brand Extensions and Loyalty
- Logistics and Supply Chain Management, Drivers, Value creation, Supply Chain
- Design, Designing and Managing Sales Force, Personal Selling
- Service Marketing Managing Service Quality and Brands, Marketing Strategies of Service Firms
- Customer Relationship Marketing Relationship Building, Strategies, Values and Process
- Retail Marketing Recent Trends in India, Types of Retail Outlets.
- Emerging Trends in Marketing Concept of e-Marketing, Direct Marketing, Digital Marketing and Green Marketing
- International Marketing Entry Mode Decisions, Planning Marketing Mix for International Markets

Unit 8: Business Statistics and Operations Management

- Statistics for Management: Concept, Measures Of Central Tendency and Dispersion, Probability Distribution Binominal, Poison, Normal and Exponential
- Data Collection & Questionnaire Design
- Sampling Concept, Process and Techniques
- Hypothesis Testing Procedure; T, Z, F, Chi-square tests
- Correlation and Regression Analysis
- Operations Management Role and Scope
- Facility Location and Layout Site Selection and Analysis, Layout Design and Process
- Enterprise Resource Planning ERP Modules, ERP implementation
- Scheduling; Loading, Sequencing and Monitoring
- Quality Management and Statistical Quality Control, Quality Circles, Total Quality Management – KAIZEN, Benchmarking, Six Sigma; ISO 9000 Series Standards
- Operation Research Transportation, Queuing Decision Theory, PERT / CPM

Unit 9: International Business and Management Information Systems

- International Business Managing Business in Globalization Era; Theories of International Trade; Balance of payment
- Foreign Direct Investment Benefits and Costs
- Multilateral regulation of Trade and Investment under WTO
- International Trade Procedures and Documentation: EXIM Policies
- Role of International Financial Institutions IMF and World Bank
- Information Technology Use of Computers in Management Applications; MIS, DSS
- Artificial Intelligence and Big Data
- Data Warehousing, Data Mining and Knowledge Management Concepts Managing Technological Change

Unit 10: Entrepreneurship Development

- Entrepreneurship Development Concept, Types, Theories and Process, Developing Entrepreneurial Competencies
- Intrapreneurship Concept and Process
- Women Entrepreneurship and Rural Entrepreneurship
- Innovations in Business Types of Innovations, Creating and Identifying Opportunities, Screening of Business Ideas
- Business Plan and Feasibility Analysis Concept and Process of Technical, Market and Financial Analysis
- Micro and Small Scale Industries in India; Role of Government in Promoting SSI
- Sickness in Small Industries Reasons and Rehabilitation
- Institutional Finance to Small Industries Financial Institutions, Commercial Banks, Cooperative Banks, Micro Finance.